### **PEOPLE**

Our most valued resource is our people, the professional work force made up of officers, enlisted and civilians that make Air Force Contracting a success. We work in a broad range of specialties including operational contracting, science and technology, weapon system acquisition and weapon system support. Due to the diversity of our field and complexity of our mission, training and professional development are critical elements to our success. Some key Air Force Contracting work force trends include:

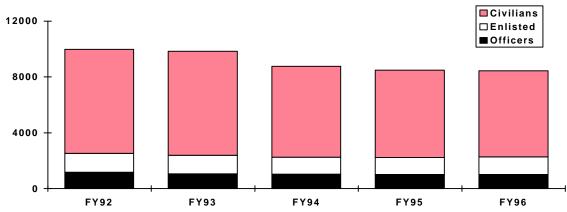
- Total work force remained relatively stable from FY95 after many years of large decreases (p 28)
- Evident that professional development of work force has been worked very hard by all MAJCOMs (p 38)

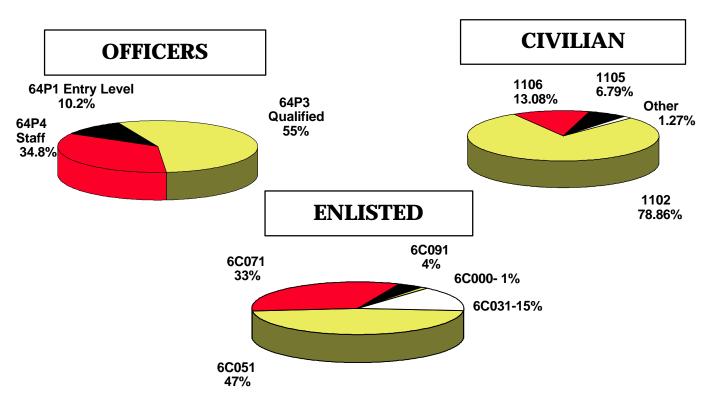
With the implementation of innovative acquisition practices and policies, largely due to acquisition reform, our people will be called upon even more to provide their guidance and expertise to our customers. The talents, capabilities, and professionalism of our people will continue to enhance and support the Air Force mission as we face the challenges and opportunities of the future.

### AIR FORCE CONTRACTING WORK FORCE

	FY92	FY93*	FY94*	FY95*	FY96*				
Officers	1,166	1,065	1,045	1,017	1,001				
Enlisted	1,362	1,303	1,196	1,209	1,261				
Civilians	<u>7,439</u>	<u>6,832</u>	<u>6,532</u>	<u>6,249</u>	<u>6,177</u>				
Total	9,967	9,200	8,773	8,475	8,439				
* FY93 - FY96 statistics do not include the manufacturing work force									







## AIR FORCE CONTRACTING CIVILIAN WORK FORCE BY SERIES

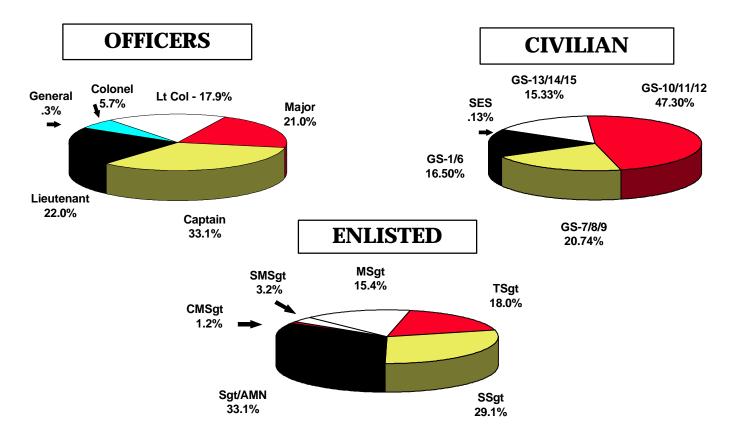
OCCUPATIO SERIES	NAL TITLE	ASSIGNED	PERCENTAGE
1102	CONTRACTING SPECIALIST	4,871	78.86%
1106	PROCUREMENT CLERK	808	13.08%
1105	PURCHASING SPECIALIST	419	6.79%
1103	INDUSTRIAL PROPERTY MANAGER	52	0.84%
0301	ADMINISTRATIVE MANAGER	15	0.24%
0246	CONTRACTOR INDUSTRIAL RELATIONS	7	0.11%
1101	GENERAL BUSINESS & INDUSTRY	5	0.08%
TOTAL		6,17	7 100%

### AIR FORCE CONTRACTING WORK FORCE BY RANK AND GRADE

### **MILITARY**

### **CIVILIAN**

RANK	ASSIGNED	GRADE	ASSIGNE	
GENERAL	3	SES	8	
COLONEL	57	GS-15	76	
LT COLONEL	179	GS-14	217	
MAJOR	210	GS-13	654	
CAPTAIN	332	GS-12	1,890	
LIEUTENANT	220	GS-11	1,030	
CMSgt	15	GS-10	2	
SMSgt	40	GS-09	742	
MSgt	195	GS-08	7	
TSgt	227	GS-07	532	
SSgt	367	GS-06	259	
Sgt & Amn	417	GS-05 & Below	760	
TOTAL	2,262		6,177	

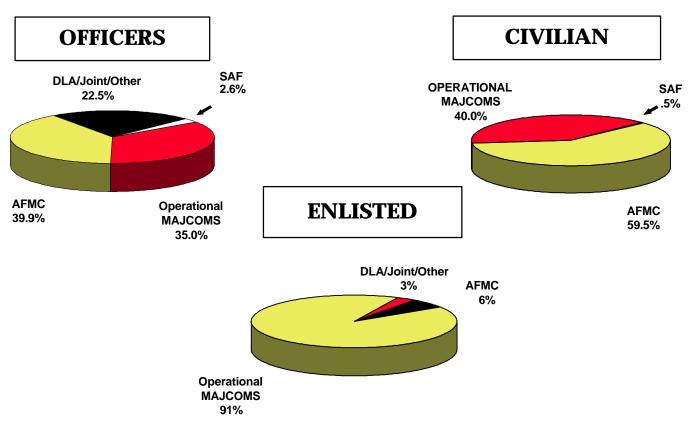


### AIR FORCE CONTRACTING WORK FORCE LEVEL OF ASSIGNMENT

LEVEL OF ASSIGNMENT	OFFICERS	ENLISTED	CIVILIANS	TOTAI
FIELD	712	1,144	<b>5,955</b>	7,811
MAJCOM HEADQUARTERS	<b>38</b>	<b>29</b>	<b>153</b>	<b>220</b>
SAF	<b>26</b>	1	<b>28</b>	<b>55</b>
SPECIAL CATEGORY:				
DLA	<b>150</b>	1	0	<b>151</b>
OSD	3	5	0	8
MISCELLANEOUS	<b>72</b> *	<b>81</b> *	41**	194
TOTAL	1,001	1,261	6,177	8,439

<sup>\*</sup> Includes Joint Agency, AF Elements

<sup>\*\*</sup> National Guard Bureau, Defense Electronic Supply



# AIR FORCE CONTRACTING OFFICERS ASSIGNMENTS BY COMMAND

MAJCOM	GEN	COL	LTC	MAJ	CAPT	LT	TOTAL	
AFMC	1	22	66	67	157	85	398	
AETC	0	1	11	20	17	16	65	
AMC	0	2	10	6	9	18	45	
ACC	0	1	11	17	24	45	98	
PACAF	0	1	6	8	8	7	30	
USAFE	0	2	2	9	10	4	27	
USAFA	0	0	2	0	0	0	2	
SAF/AQC	1	6	6	12	1	0	26	
AFSPC	0	2	6	10	15	9	42	
11 WG	0	0	2	1	0	4	7	
OTHER*	1	20	57	60	91	32	261	
TOTAL	3	57	179	210	332	220	1,001	

<sup>\*</sup> Includes Joint Agency, AF Elements

Source: AFPC, 10/96

## AIR FORCE CONTRACTING ENLISTED PERSONNEL (AFSC 6C0X1) ASSIGNMENTS BY COMMAND

MAJCOM	CHIEF SM	ISGT	MSGT	TSGT	SSGT	E4-E1	TOTAL	
AETC	2	4	24	34	59	78	201	
ACC	3	8	41	<b>62</b>	118	117	349	
AFMC	2	3	14	15	24	17	75	
AMC	2	8	32	39	46	69	196	
PACAF	1	6	19	14	40	75	155	
USAFE	2	2	27	22	28	13	94	
AFSOC	0	2	4	7	1	5	19	
SAF/AQC	1	0	0	0	0	0	1	
AFSPC	2	3	14	17	31	33	100	
11 WG	0	1	6	8	9	10	34	
USAFA	0	0	2	0	1	0	3	
OTHER*	0	3	12	9	10	0	34	
TOTAL	15	40	195	227	367	417	1,261	

<sup>\*</sup> Includes Joint Agency, AF Elements

Source: AFPC, 10/96

## AIR FORCE CONTRACTING CIVILIANS ASSIGNMENTS BY COMMAND

MAJCOM	SES	GS-15	GS-14	GS-13	GS-12	GS-11	GS-10	GS-9	GS-8	GS-7	GS-6	GS-1/5	TOTAL
ACC	0	0	0	5	52	106	1	118	1	35	27	42	387
AMC	0	2	7	15	52	72	0	77	0	36	15	26	302
AFRES	0	0	1	4	21	26	0	35	0	28	4	18	137
AFMC	6	57	158	495	1,392	519	0	211	4	217	148	475	3,682
AETC	0	0	2	21	70	88	1	100	1	47	12	66	408
AIA	0	0	3	5	8	6	0	4	0	1	1	3	31
PACAF	0	0	1	11	22	28	0	13	0	10	13	10	108
USAFE	0	0	1	3	23	11	0	9	0	5	2	7	61
USAFA	0	0	0	1	6	16	0	8	0	7	1	16	55
SAF/AQ	2	8	11	4	0	0	0	0	0	3	0	0	28
AFSPC	0	1	9	24	107	78	0	39	0	35	17	43	353
11 WG	0	0	1	8	21	5	0	7	0	3	3	4	52
CPMC	0	0	3	9	22	48	0	96	0	83	0	19	280
OTHER	0	8	20	49	94	27	0	25	1	22	16	31	293
TOTAL	8	76	217	654	1,890	1,030	2	742	7	532	259	760	6,177

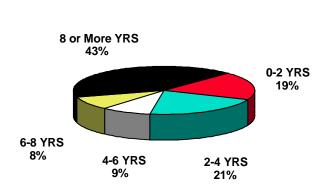
Source: AFPC, 10/96

### EXPERIENCE AND EDUCATION OF AIR FORCE CONTRACTING WORK FORCE - OFFICERS

VEADO		<u>RANK</u>						
YEARS EXPERIENCE*	COL	LTC	MAJ	CAPT	LT	TOTAL	FY 96 %	
0 - 2	0	0	0	66	120	186	19%	
2 - 4	1	1	12	98	100	212	21%	
4 - 6	2	3	17	65	0	87	9%	
6 - 8	1	6	31	47	0	85	8%	
8 OR MORE	53	169	150	56	0	428	43%	

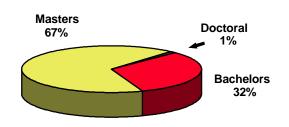
<sup>\*</sup>Depicts total years in Contracting

HIGHEST EDUCATION LEVEL	<u>RANK</u>							
	COL	LTC	MAJ	CAPT	LT	TOTAL	FY 96 %	
BACHELORS	0	0	7	100	210	317	32%	
MASTERS	55	177	198	232	10	672	67%	
DOCTORAL	2	2	5	0	0	9	1%	



**Years Experience** 

**Education Level** 



Note: Data does not include General Officer information

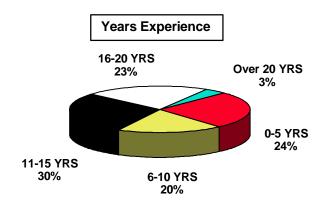
### EXPERIENCE AND EDUCATION OF AIR FORCE CONTRACTING WORK FORCE - ENLISTED (AFSC 6C0X1)

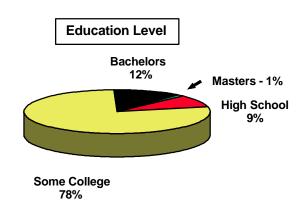
#### **RANK**

YEARS						E-4 &		FY 96 %
EXPERIENCE*	E-9	E-8	E-7	E-6	E-5	AMN	TOTAL	
0 - 5	0	0	0	0	5	297	302	24%
6 - 10	0	0	1	8	126	120	255	20%
11 - 15	0	2	54	134	186	0	376	30%
16 - 20	6	19	125	85	50	0	285	23%
OVER 20	9	19	15	0	0	0	43	3%

Depicts total years in Service

HIGHEST				<u>RANK</u>				
EDUCATION LEVEL	E-9	E-8	E-7	E-6	E-5	E-4 & AMN	ТОТА	FY 96 L %
HIGH SCHOOL	0	0	3	2	5	100	110	9%
SOME COLLEGE	6	18	141	198	325	295	983	78%
BACHELORS	9	20	48	24	37	22	160	12%
MASTERS	0	2	3	3	0	0	8	1%
DOCTORAL	0	0	0	0	0	0	0	0%





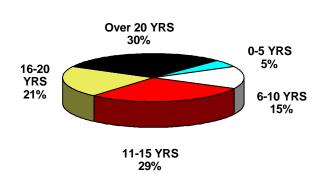
### EXPERIENCE AND EDUCATION OF AIR FORCE CONTRACTING WORK FORCE - CIVILIANS

YEARS EXPERIENCE*	SES	15-14	13	12	11	10-1	TOTAL	FY 96 %
0-5	0	0	1	24	80	217	322	5%
6-10	0	3	41	296	144	442	926	15%
11-15	0	18	140	606	323	680	1767	29%
16-20	0	47	130	383	226	522	1308	21%
OVER 20	8	225	342	581	257	441	1854	30%

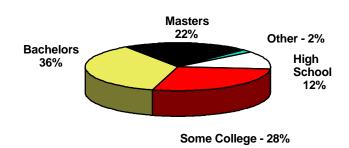
<sup>\*</sup>Depicts total years in Service

LUCLIEST	<u>GRADE</u>							
HIGHEST EDUCATION LEVEL	SES	15-14	13	12	11	10-1	TOTAL	FY 96 %
OTHER	0	0	0	96	0	6	102	 2%
HIGH SCHOOL	0	3	12	118	118	502	753	12%
SOME COLLEGE	0	14	65	255	312	1093	1739	28%
<b>BACHELORS</b>	1	98	260	842	436	583	2220	36%
MASTERS	7	175	310	572	160	118	1342	22%
DOCTORAL	0	3	7	7	4	0	21	0%

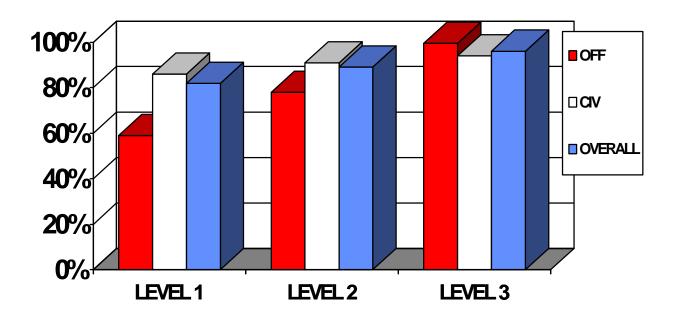
**Years Experience** 



**Education Level** 



## AIR FORCE OFFICERS AND CIVILIANS MEETING APDP CERTIFICATION REQUIREMENTS OF POSITION



	Level 1				Level 2		Level 3		
	Officer	<u>Civilian</u>	<u>Overall</u>	Officer	Civilian	<u>Overall</u>	Officer	<u>Civilian</u>	<u>Overall</u>
Total	317	1816	2133	402	2599	3001	199	327	526
Meet Pos Red	q 186	1562	1748	314	2367	2681	198	306	504
Delta	131	254	385	88	232	320	1	21	22
% Meet Req	59%	86%	82%	78%	91%	89%	99%	94%	96%

Metrics for enlisted personnel will be include when the APDP Management Information System (MIS ) is fielded at the end of CY97  $\,$ 

Source: SAF/AQCX,10/96